| | | | | | | | | Board Build Construction | Hospital District ing Committee Progress Report uarv-25 | | | | | | | | |
|--|--|---------------------------------|--|--|----------------------------------|---------------------------------|---|--|--|---|------------|---------------|--------------------------|-------------------------|--|--------------|----------------------------|
| Project | Status | Contractor | Architect | Budget LTD | Prior Years Expenses | Current FY25 | Obligations | Funds Remaining | Approved Contractor Bid Amount | Approved Contingency Amount | On Budget | Contract Type | Board Approval Date | Construction Start Date | Original Construction Completion Date | On Schedule? | Comments |
| Joe DiMaggio Children's H CT Replacement JDCH Code Corrections | tospital - 46 Design Planning | TBD TBD | Harvard Jolly Inc. TBD | \$4,500,000.00 \$1,500,000.00 | \$0.00 \$148,889.30 | \$19,070.00 \$111,934.99 | \$64,729.00 | \$4,416,201.00 \$1,239,175.71 | TBD TBD | TBD TBD | TBD TBD | Bid | TBD TBD | TBD TBD | TBD TBD | Yes Yes | TBD TBD |
| Memorial Healthcare System MHS Foundation | | TDD | TRD | | | | | | | TDD | TOD | | | TDD | TOD | TOD | TOD |
| Relocation* MHS Security Operations | Planning Planning | TBD | TBD | n/a (new) n/a (new) | \$0.00 | \$0.00 \$0.00 | \$0.00 | \$0.00 | TBD | TBD TBD | TBD | Bid | TBD | TBD | TBD | TBD | TBD TBD |
| Center* MHS IT Data Center ASCO Equipment | Planning | TBD | GRESHAM SMITH | \$1,000,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | TBD | TBD | TBD | Bid | TBD | TBD | TBD | TBD | TBD |
| MHS Education & Training Center* | Design | TBD | HKS Architects Inc. | \$1,500,000.00 | \$0.00 | \$607,846.06 | \$377,080.95 | \$515,072.99 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| MHS 7029-7031 Taft Community Youth Services Renovation* | Design | TBD | GRESHAM SMITH | \$1,443,800.00 | \$0.00 | \$36,368.00 | \$359,537.00 | \$1,047,895.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| MHS Simulation Lab 9581 Premier Parkway | Planning | TBD | HKS Architects Inc. | \$1,216,945.00 | \$0.00 | \$0.00 | \$0.00 | \$1,216,945.00 | TBD | TBD | TBD | Bid | TBD | TBD | TBD | TBD | TBD |
| MHS Simulation Lab Phase II* | Hold | TBD | Saltz Michelson Architects | \$1,200,000.00 | \$0.00 | \$1,794.80 | \$96,020.20 | \$1,102,185.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| UCC 10175 Pines Blvd | Permitting/Bidding | LEE Construction THORNTON | SALTZ MICHELSON ARCHITECTS | \$4,000,000.00 | \$123,393.86 | \$30,902.26 | \$195,254.46 | \$3,650,449.42 | \$2,188,200 | \$ 227,500.00 | Yes | Bid | 07/24/2024 | TBD | TBD | TBD | Unforeseen Conditions |
| Plantation MPC Expansion | Close Out | CONSTRUCTION | SALTZ MICHELSON ARCHITECTS | \$1,500,000.00 | \$151,753.06 | \$1,010,526.46 | \$166,730.63 | \$170,989.85 | \$924,278 | \$ 138,000.00 | TBD | TBD | 07/27/2023 | 07/08/2024 | 01/15/2025 | Yes | Completed |
| Memorial Hospital Mirama | | | | | | | | | | | | | | | | | |
| MOB2 MRI/CT Lab* Monument Sign Replacements* | Permitting/Bidding Permitting/Bidding | LEE Construction | HARVARD JOLLY INC HARVARD JOLLY INC | \$9,400,000.00 | \$66,840.00 \$131,332.50 | \$146,119.14 \$316,803.73 | \$377,123.50 \$1,589,765.83 | \$8,809,917.36 | \$3,140,550 \$1,728,615 | \$ 471,000.00 \$ 259,000.00 | Yes Yes | Bid | 07/24/2024 03/27/2024 | Yes 12/10/2024 | Yes September 2025 | Yes Yes | On Schedule On Schedule |
| Memorial Hospital Pembro | oke - 44 | | | φ2,092,000.00 | φ131,332.30 | φ310,003.73 | φ1,309,703.03 | φ04,097.94 | | | | | | | | | |
| MHP MRI Replacement* | Planning | TBD | HARVARD JOLLY INC | \$3,000,000.00 | \$0.00 | \$0.00 | \$0.00 | \$3,000,000.00 | TBD | TBD | TBD | TBD | 09/01/2025 | TBD | TBD | TBD | TBD |
| OR Expansion | Construction | Lee Construction | SALTZ MICHELSON ARCHITECTS | \$2,791,000.00 | \$247,044.66 | \$619,665.17 | \$1,500,910.50 | \$423,379.67 | \$1,747,842 | \$ 262,000.00 | TBD | TBD | 09/27/2023 | 09/09/2024 | March 2025 | Yes | On Schedule |
| Red Road Free Standing ED* | Permitting/Bidding | DPR Construction | HKS ARCHITECTS INC | \$18,176,100.00 | \$339,962.09 | \$608,203.56 | \$1,841,900.35 | \$15,386,034.00 | \$22,697,578 | \$ 661,095.00 | Yes | GMP | 10/24/2024 | 02/17/2025 | TBD | TBD | TBD |
| MHP Roof Replacement* Douglas Road Free | Permitting/Bidding | Lego Construction | | \$1,350,000.00 | \$0.00 | \$0.00 | \$0.00 | \$1,350,000.00 | \$3,840,662 | \$ 768,132.00 | Yes | Bid | 11/11/2024 | TBD | TBD | TBD | TBD |
| Standing ED* | Permitting/Bidding | DPR | HKS ARCHITECTS INC | \$17,002,300.00 | \$1,616,932.05 | \$293,574.02 | \$2,446,082.88 | \$12,645,711.05 | \$37,361,746 | \$ 1,088,206.00 | Yes | GMP | 10/24/2024 | 02/17/2025 | TBD | TBD | TBD |
| 2nd Floor Labor & | 43 Construction | LEE Construction | HKS ARCHITECTS INC | ¢40.770.700.00 | ¢440.004.00 | ¢4.050.705.07 | #0.000.054.00 | ¢5 500 004 00 | \$2,668,050 | \$415,200.00 | Yes | Bid | 01/30/2024 | 08/12/2024 | April 2025 | Yes | On Schedule |
| Delivery MCI Conversion to MCVI* | Permitting/Bidding | Lee Construction | HARVARD JOLLY INC | \$10,779,700.00 | \$410,321.08 | \$1,956,795.07 \$217,445.60 | \$2,890,351.96 \$600.681.64 | \$5,522,231.89 | \$5,699,505 | \$854,925.00 | Yes | Bid | 12/04/2024 | 03/05/2025 | October 2025 | Yes | On Schedule |
| MHW Elevator 1-2 Modernization* | Planning | TBD | TBD | \$800,000.00 | \$0.00 | \$0.00 | \$20,625.00 | \$779,375.00 | TBD | TBD | TBD | TBD | TBD | TBD | TBD | TBD | TBD |
| MHW MRI Upgrade | Permitting/Bidding | Lee Construction Group, Inc. | ' Harvard Jolly Inc. | \$2,887,800.00 | \$0.00 | \$91,577.64 | \$115,567.60 | \$2,680,654.76 | \$912,030 | \$136,804.00 | Yes | Bid | TBD | 02/17/2025 | TBD | Yes | On Schedule |
| MHW MCI Infusion Expansion* MHW Xray Fluoroscopy | Permitting/Bidding | TBD | HKS Architects Inc. | \$2,685,600.00 | \$0.00 | \$213,247.31 | \$173,728.72 | \$2,298,623.97 | TBD | TBD | Yes | Bid | Feb-25 | TBD | TBD | TBD | TBD |
| Room Equipment Replacement* | Design | TBD | GRESHAM SMITH | \$1,502,400.00 | \$0.00 | \$40,016.25 | \$18,535.75 | \$1,443,848.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| MHW CVI #2 Equipment Replacement* | Design | TBD | TBD | \$2,526,300.00 | \$0.00 | \$0.00 | \$149,966.00 | \$2,376,334.00 | TBD | TBD | TBD | TBD | 07/15/2025 | TBD | TBD | TBD | TBD |
| MHW Parking Garage Restoration* | Permitting/Bidding | TBD | TBD | \$4,000,000.00 | \$0.00 | \$0.00 | \$504,481.00 | \$3,495,519.00 | TBD | TBD | TBD | Bid | Feb-25 | TBD | TBD | TBD | TBD |
| MHW IR Room #2 Equipment Replacement* | Design | TBD | GRESHAM SMITH | * 050,000,00 | # 0.00 | \$0.00 | 000.000.00 | A 454 400 00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| MHW CT Scan Room* Envelope Repairs* | Design Permitting/Bidding | TBD TBD | GRESHAM SMITH HARVARD JOLLY INC | \$250,000.00 \$2,186,500.00 \$3,487,700.00 | \$0.00 \$0.00 \$182,196.00 | \$0.00 \$0.00 \$20,244.00 | \$98,900.00 \$260,661.00 \$177,345.95 | \$151,100.00 \$1,925,839.00 \$3,107,914.05 | TBD TBD | TBD TBD | Yes Yes | Bid Bid | TBD TBD | TBD TBD | TBD TBD | TBD TBD | TBD TBD |
| Memorial Manor - 20 | | | | | | | | | | | | | | | | | |
| Manor Piped-in O2* Manor FEMA Hardening* | Permitting/Bidding Permitting/Bidding | TBD TBD | HKS Architects Inc. SALTZ MICHELSON ARCHITECTS | \$352,267.98 | \$0.00 | \$26,617.98 \$90,662.85 | \$62,201.00 \$110,987.77 | \$263,449.00 \$2,882,505.95 | TBD TBD | TBD TBD | TBD Yes | Bid Bid | TBD Feb-25 | TBD TBD | TBD TBD | TBD TBD | TBD TBD |
| Manor Generator/ATS Replacement* | Design | TBD | SALTZ MICHELSON ARCHITECTS | \$500,000.00 | \$0.00 | \$90,002.85 | \$105,787.00 | \$394,213.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| Memorial Physicians Grou | up - 80 | | | | | | | | | | | | | | | | |
| MPG MHW 603 Ste 250 Division of Urology* | Design | TBD | Saltz Michelson Architects | <i>#4 FF0 075 00</i> | * 0.00 | ¢440 707 40 | | ¢4 000 777 10 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| MMOC Vascular Surgery Suite 465 | Design | TBD | TBD | \$1,550,875.00 | \$0.00 | \$112,767.43 \$0.00 | \$128,330.41 \$44,778.00 | \$1,309,777.16 | TBD | TBD | TBD | TBD | TBD | TBD | TBD | TBD | TBD |
| MHM MOB Suite 309 Maternal Fetal Medicine | Design | TBD | Saltz Michelson Architects | \$1,553,400.00 | \$0.00 | \$0.00 | \$700.00 | \$1,552,700.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| Memorial Primary Care Pe | embroke - 644 | 1 | | φτ,353,400.0U | Φ υ.υυ | ΦU.UU | ן ¢ <i>ו</i> וווי.00 | μ φτ,σσ <i>2,1</i> υυ.υυ | 1 | | | | | | | | |
| Pembroke Rd OBGYN | Permitting/Bidding | Ellie J. Builders | SALTZ MICHELSON ARCHITECTS | \$595,400.00 | \$26,801.60 | \$429.20 | \$100,211.59 | \$467,957.61 | \$343,647 | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| <u>Memorial Primary Care Re</u> Buildout Dania Beach Center | egional - 640 Construction | LEE Construction | SALTZ MICHELSON ARCHITECTS | \$3,121,300.00 | \$71,589.80 | \$385,447.33 | \$1,991,253.19 | \$673,009.68 | \$1,915,242 | \$287,000.00 | Yes | Bid | 03/27/2024 | 09/16/2024 | July 2025 | Yes | On Schedule |
| Memorial Regional Hospita | al - 40 | | | | | | 1 | | | | | | | | | | |
| MCI Hallandale Expansion* MRH Bi-Plane Upgrade | Design | TBD | Harvard Jolly Inc. | \$4,337,400.00 | \$0.00 | \$40,182.50 | \$148,542.50 | \$4,148,675.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| (Neuro CVI)* | Permitting/Bidding | TBD | Other | \$1,400,000.00 | \$0.00 | \$77,031.35 | \$1,968,442.37 | (\$645,473.72) | TBD | TBD | Yes | Bid | Feb-25 | TBD | TBD | TBD | TBD |

| MRH Service Elevators 1- 2-3* | Permitting/Bidding | TBD | Saltz Michelson Architects | \$900,000.00 | \$0.00 | \$59,025.00 | \$28,675.00 | \$812,300.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
|--|--------------------|-----------------------|-----------------------------------|-----------------|-----------------|--------------------|-----------------|-----------------|--------------|----------------|-----|-----|------------|------------|------------|---------------------------------------|-------------|
| Family Birthplace 4FL | Construction | Turner Construction | HKS ARCHITECTS INC | \$71,482,200.00 | \$26,499,521.40 | \$16,736,545.23 | \$11,745,638.26 | \$16,500,495.11 | \$43,850,159 | \$4,299,431.00 | Yes | GMP | 10/26/2022 | 01/09/2023 | May 2025 | Jan 2025 | Completed |
| MRH Therapy Room #1 Linac Replacement | Design | TBD | Saltz Michelson Architects | \$5,334,000.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| ER Renovation* | Construction | Turner Construction | HARVARD JOLLY INC | \$20,759,500.00 | \$9,660,510.08 | \$4,065,208.34 | \$4,748,345.07 | \$2,285,436.51 | \$16,401,716 | \$1,922,604.00 | Yes | GMP | 05/25/2022 | 01/09/2023 | 08/22/2025 | Yes | On Schedule |
| MRH Chiller Replacement* | Planning | TBD | TBD | \$800,000.00 | \$0.00 | \$0.00 | \$0.00 | \$800,000.00 | TBD | TBD | Yes | Bid | 05/01/2025 | TBD | TBD | TBD | TBD |
| Master Plan Surgery & Tower* | Permitting/Bidding | Robins & Morton | HKS ARCHITECTS INC | \$37,417,100.00 | \$9,360,463.75 | \$3,997,987.05 | \$2,023,633.78 | \$22,035,015.42 | TBD | TBD | Yes | GMP | TBD | TBD | TBD | TBD | TBD |
| MRH Kidney Transplant Clinic* | Permitting/Bidding | Landlord Fit Out | HARVARD JOLLY INC | \$ 2,950,000.00 | | - \$ 123,785.00 \$ | 43,875.00 | \$ 2,782,340.00 | TBD | TBD | Yes | TBD | TBD | TBD | TBD | TBD | TBD |
| Memorial Regional Hospit | | | | | | | | | | | | | | | | | |
| MRHS Pedestrian Bridge Restoration* | Permitting/Bidding | TBD | KIMLEY HORN AND ASSOCIATES INC | \$500,000.00 | \$0.00 | \$23,600.00 | \$30,400.00 | \$446,000.00 | TBD | TBD | Yes | Bid | Feb-25 | TBD | TBD | TBD | TBD |
| Chiller 3 Replacement* | Construction | Lee Construction | SALTZ MICHELSON ARCHITECTS | \$2,430,000.00 | \$173,453.37 | \$570,557.84 | \$1,026,985.79 | \$659,003.00 | \$1,456,277 | \$218,000.00 | Yes | Bid | 04/26/2023 | 12/03/2024 | 06/27/2025 | Revised Completion Date - 06/05/25 | On Schedule |
| MRHS CT Imaging Suite Addition* | Design | TBD | Harvard Jolly Inc. | \$1,250,000.00 | \$0.00 | \$49,723.26 | \$79,207.74 | \$1,121,069.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| HVAC AHU 3* | Design | TBD | SALTZ MICHELSON ARCHITECTS | \$2,198,400.00 | \$1,560.00 | \$47,240.00 | \$21,216.00 | \$2,128,384.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |
| MRHS Remediation* | Planning | TBD | TBD | n/a (new) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | TBD | TBD | TBD | TBD | TBD | TBD | TBD | TBD | TBD |
| Specialty Pharmacy - 61 | | | | | | | | | | | | | | | | | |
| Pharmacy Central | Design | TLC Engineering, Inc. | HKS ARCHITECTS INC | \$1.800.000.00 | \$0.00 | \$3,200.00 | \$143,426.00 | \$1.653,374.00 | TBD | TBD | Yes | Bid | TBD | TBD | TBD | TBD | TBD |



South Broward Hospital District Board Building Committee Construction Progress Report

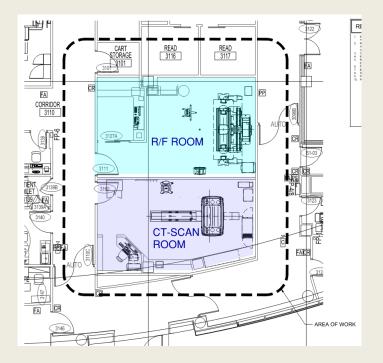
Construction Services Department

February 2025

Joe DiMaggio Children's Hospital

CT Replacement

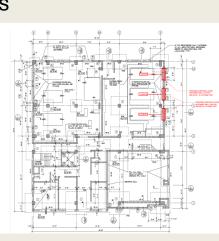
- Scope of Work: Replace CT & RF equipment and switch existing rooms in order to minimize equipment down time
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Harvard Jolly Inc.
- Contractor: TBD
- Board Approval Date: Tentative May 2025
- Cost of Construction: Estimated \$1,100,000
- Total Estimated Cost: \$4,600,000

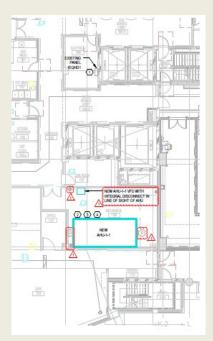


Joe DiMaggio Children's Hospital

JDCH Mechanical Code Corrections

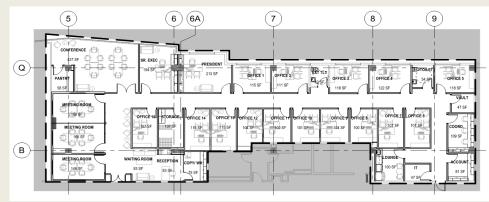
- Scope of Work: Lessen heat load in boiler room, replace coil, and install a fan wall to increase output on the 1st floor
- Status of Project: Design
- Schedule Completion: TBD
- Architect: Saltz Michelson Architects
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: \$705,000.00
- Total Estimated Cost: \$1.5M





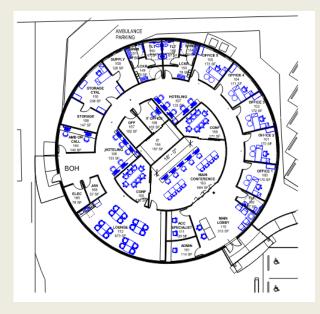
MHS Foundation Relocation

- Scope of Work: Interior build out 5,368 SF to include offices, meeting rooms, storage, and a lounge for the MHS Foundation.
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On schedule
- Architect: Gurri Matute
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: Estimated \$1,340,000
- Total Estimated Cost: TBD



MHS Security Operations Center

- Scope of Work: Exterior hardening of an existing 6,400 SF building to meet Critical Facility Standards to the best extent possible. Full interior build-out including offices, conference rooms, and support spaces.
- Status of Project: Planning
- Schedule Completion: TBD
- Current Status: On hold pending funding
- Architect: Gurri Matute
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: Estimated \$2,910,000
- Total Estimated Cost: TBD



MHS IT Data Center ASCO Equipment

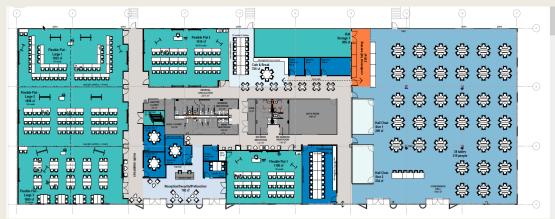
- Scope of Work: Replace electrical switchgear serving the data center.
- Status of Project: Planning. On hold waiting PO Approval for ASCO.
- Schedule Completion: February 2026
- Current Status: On Schedule
- Architect: Gresham Smith / TLC Engineering / ASCO Services
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$1M





MHS Education & Training Center

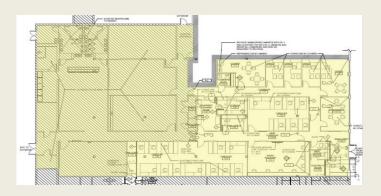
- Scope of Work: Renovation of 2898 Commerce Parkway Miramar
- Status of Project: Phase 1 Complete, Phase 2 On Hold for budgeting
- Schedule Completion: Phase 2 March 2026 tentative
- Current Status: Design/On hold for budgeting
- Architect: HKS Architects Inc.
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: \$5.2 M estimated
- Total Estimated Cost: \$9.36 Mestimated





MHS 7029-7031 Taft Community Youth

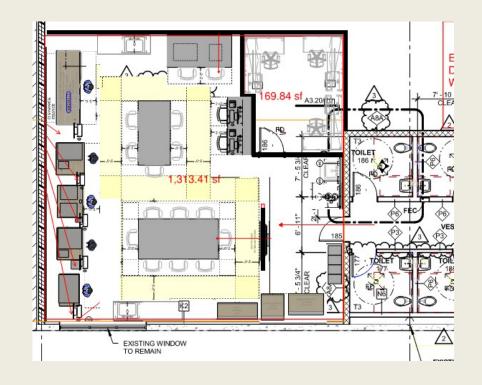
- Scope of Work: Replacement of Interior Finishes
- Status of Project: Design Design Development Phase
- Schedule Completion: November 2025
- Current Status: On Schedule
- Architect: Gresham Smith
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: \$1,790,000
- Total Estimated Cost: TBD





MHS Simulation Lab 9581 Premier Parkway

- Scope of Work: Build out of warehouse space to create sim lab for training purposes. Approx. 1313 SF.
- Status of Project: Planning
- Schedule Completion: TBD
- Current Status: Planning
- Architect: HKS Architects Inc.
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$1M



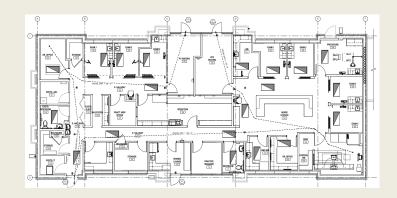
MHS Simulation Lab Phase II

- Scope of Work: Renovation of 10,000 SF 2898 at Memorial Training Center
- Status of Project: On Hold for budgeting 2 options developed
- Schedule Completion: TBD
- Current Status: On hold for budgeting/Space allocation
- Architect: Saltz Michelson Architects
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: \$1.2 M estimated
- Total Estimated Cost: \$2 M estimated



UCC 10175 Pines Blvd. (Chase Building)

- Scope of Work: Interior renovation of old Chase bank for a new Urgent Care and Primary Care Center with separate entrances
- Status of Project: Permitting
- Schedule Completion: TBD
- Current Status: Impacted
- Comments: Pending County approval for plat note amendment
- Architect: Saltz Michelson Architects
- Contractor: LEE Construction
- Board Approval Date: July 24, 2024
- Cost of Construction: \$2.99 M
- Total Estimated Cost: \$4.0M estimated



Plantation Primary Care

- Scope of Work: Renovation of approx. 3800 SF of existing offices.
- Status of Project: Completed
- Schedule Completion: Completed
- Architect: Saltz Michelson Architects
- Contractor: Thornton Construction Company, Inc
- Board Approval Date: September 27, 2023
- Cost of Construction: \$924,278
- Total Estimated Cost: \$1.5M





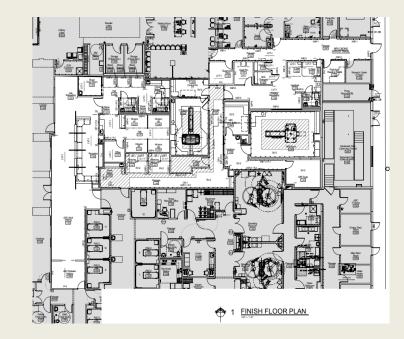




Memorial Hospital Miramar

MOB 2 MRI/CT Lab

- Scope of Work: Build-out of 3,956 SF of existing 1st floor shell space. New functions include MRI room, CT scan room, lab infusion and and patient and staff support spaces.
- Status of Project: Permitting
- Schedule Completion: TBD
- Current Status: Preparing to start
- Architect: Harvard Jolly Inc.
- Contractor: LEE Construction
- Board Approval Date: July 2024
- Cost of Construction: \$3.1 M
- Total Estimated Cost: \$12.3 M



Memorial Hospital Miramar

Monument Sign Replacements

- Scope of Work: Exterior sign replacement 46 signs total
- Status of Project: Permitting/Construction
- Schedule Completion: September 2025
- Current Status: On Schedule
- Architect: Harvard Jolly Inc.
- Contractor: LEE Construction
- Board Approval Date: March 27, 2024
- Cost of Construction: \$1.7 M
- Total Estimated Cost: \$2.79 M







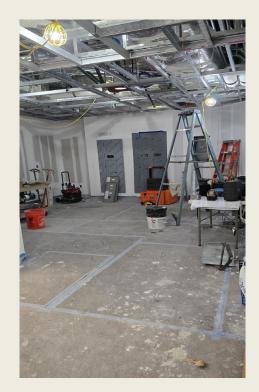
MHP MRI Replacement

- Scope of Work: New MRI Suite to replace the existing MRI Modular Unit nearing end of life. Relocate existing rooms to accommodate new MRI Suite.
- Status of Project: Planning
- Schedule Completion: TBD
- Current Status: Architect is performing a space study for feasibility.
- Comments: AHCA restricted temporary use of mobile units up to 6 months.
- Architect: Harvard Jolly Inc.
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$5.0 M



OR Expansion

- Scope of Work: Upgrade equipment and room finishes of Cysto Room #7 and OR #8. 1,035 SF
- Status of Project: Construction
- Schedule Completion: March 2025
- Current Status: On Schedule
- Architect: Saltz Michelson Architects
- Contractor: LEE Construction
- Board Approval Date: October 27, 2023
- Cost of Construction: \$1.75 M
- Total Estimated Cost: \$2.8 M



Red Road Free Standing ED

- Scope of Work: 17,000 SF new construction Free Standing Emergency Department
- Status of Project: Permitting/Bidding
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: HKS Architects Inc.
- Contractor: DPR Construction
- Board Approval Date: October 2024
- Cost of Construction: \$23.4 M
- Total Estimated Cost: \$34.8 M



MHP Roof Replacement & Envelope

- Scope of Work: Replace 92,500-SF exterior roof
- Status of Project: Permitting
- Schedule Completion: June 2026
- Current Status: On Schedule
- Comments: Bid awarded.
- Architect: Harvard Jolly Inc.
- Contractor: Lego Construction
- Board Approval Date: January 20, 2025
- Cost of Construction: \$4.8M
- Total Estimated Cost: \$7.7M



Douglas Road Free Standing ED

- Scope of Work: 30,000 sq.ft new construction of a Free Standing Emergency
- Status of Project: Permitting/Bidding
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: HKS Architects Inc.
- Contractor: DPR Construction
- Board Approval Date: October 2024
- Cost of Construction: \$38.5 M
- Total Estimated Cost: \$52.85 M



Memorial Hospital Miramar

Monument Sign Replacements

- Scope of Work: Exterior sign replacement 46 signs total
- Status of Project: Permitting/Construction
- Schedule Completion: September 2025
- Current Status: On Schedule
- Architect: Harvard Jolly Inc.
- Contractor: LEE Construction
- Board Approval Date: March 27, 2024
- Cost of Construction: \$1,728,615
- Total Estimated Cost: \$2,186,000







2nd Floor Labor & Delivery

- Scope of Work: Interior Renovation upgrade for existing 14 rooms, (6) triage rooms, (1) exam room, nurse's station, and upgraded amenities.
- Status of Project: Construction
- Schedule Completion: April 2025
- Current Status: On Schedule
- Architect: HKS Architects Inc.
- Contractor: LEE Construction
- Board Approval Date: March 27, 2024
- Cost of Construction: \$2,768,050
- Total Estimated Cost: \$9,592,689





MCI Conversion to MCVI

- Scope of Work: Renovation of existing building to accommodate MCVI functionality including CT and Nuclear CT.
- Status of Project: Permitting/ Pre-Construction
- Schedule Completion: December 2025
- Current Status: On Schedule
- Architect: Harvard Jolly Inc.
- Contractor: Lee Construction
- Board Approval Date: December 4, 2024
- Cost of Construction: \$5.7 Million
- Total Estimated Cost: \$13.5 Million



Elevator 1 & 2 Modernization

- Scope of Work: Modernization of elevators 1 & 2 in front lobby
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Saltz Michelson Architects
- Contractor: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$2.4M

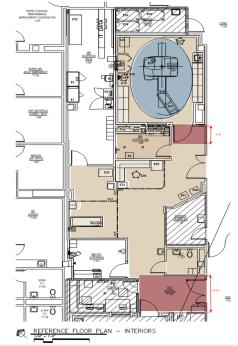






MHW MRI Upgrade

- Scope of Work: Upgrade MRI components and associate equipment, including chiller unit, Liebert unit, electrical panel, etc. To enable the renovations, a temporary MRI Trailer will be set up at the existing adjacent exist previously used for a temporary imagining trailer.
- Status of Project: Permitting
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Harvard Jolly Inc.
- Contractor: Lee Construction Group, Inc.
- Board Approval Date: September 2024
- Cost of Construction: \$912,030
- Total Estimated Cost: \$2,888,000



MHW MCI Infusion Expansion

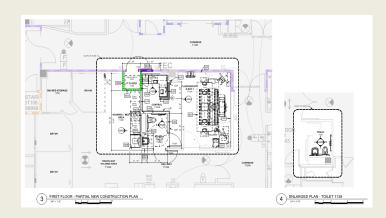
- Scope of Work: Tenant improvement design to infill existing 5,160 SQ FT shell with infusion bays, exam rooms, offices and restrooms
- Status of Project: Bidding/Permitting
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: HKS Architects Inc.
- Contractor: TBD
- Board Approval Date: February 2025
- Cost of Construction: Estimated \$3,354,000
- Total Estimated Cost: \$9M



MHW Xray Fluoroscopy Room Equip

Replacement

- Scope of Work: X-Ray to be replaced with Fluoroscopy equipment, include restroom, and readjust nourishment area. Existing restroom finishes to be included.
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Gresham Smith
- Contractor: TBD
- Board Approval Date: N/A
- Cost of Construction: Estimated \$600,000
- Total Estimated Cost: Estimated \$1.5M



MHW CVI #2 Equipment Replacement

- Scope of Work: New Cath Lab Equipment in Room #2 with finish renovations and required changes to MEP
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Gresham Smith
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: \$1.6 M
- Total Estimated Cost: \$3.0 M

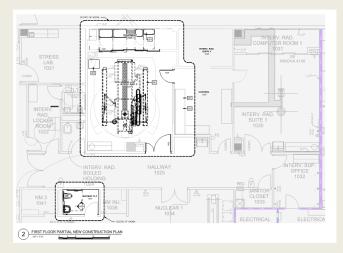
MHW R&M Parking Garage Restoration

- Scope of Work: Structural Restoration of Parking Garage A, B, & C. Project will be completed in multiple phasing to help maintain traffic flow throughout the garages.
- Status of Project: Bidding/ Permitting
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: N/A
- Engineer: Kimley-Horn & Associates
- Contractor: TBD
- Board Approval Date: February 2025
- Cost of Construction: \$2.6 M
- Total Estimated Cost: \$4.0 M



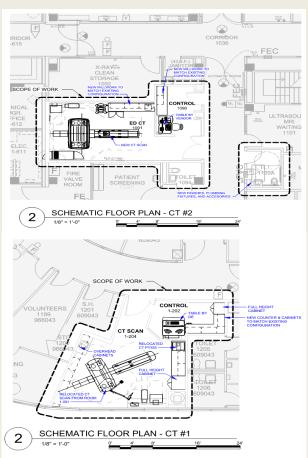
MHW IR Room #2 Equipment Replacement

- Scope of Work: IR Equipment replacement and room finishes
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Gresham Smith
- Contractor: TBD
- Board Approval Date: Anticipated June 2025
- Cost of Construction: TBD
- Total Estimated Cost: \$2.6M



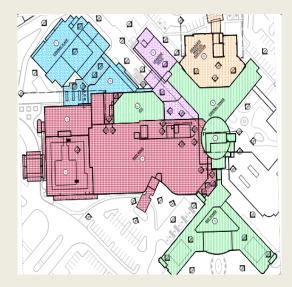
Memorial Hospital West MHW CT Scan Room

- Scope of Work: Move existing CT scan to current ultrasound room and replace CT equipment. Break out project into two packages.
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Gresham Smith
- Contractor: TBD
- Board Approval Date: Anticipated June 2025
- Cost of Construction: TBD
- Total Estimated Cost: Estimated \$3.9M



Envelope Repairs

- Scope of Work: Repair exterior envelope to prevent water intrusion, replace windows as needed
- Status of Project: Permitting/Bidding
- Schedule Completion: TBD
- Current Status: TBD
- Architect: C.B. Goldsmith and Associates, Inc.
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$10.6 M



Memorial Manor

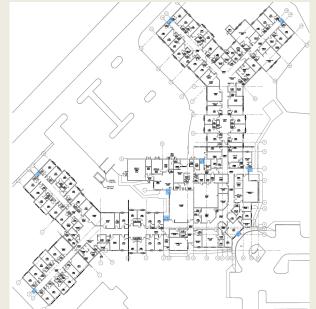
Manor Piped-in O2

- Scope of Work: Replace existing oxygen tank farm with an upgraded system to meet current codes, including upgrades to the existing tank slab and enclosure. Install (1) new oxygen station at (25) existing patient beds and a new emergency oxygen connection that would serve as a backup.
- Status of Project: Permitting
- Schedule Completion: TBD
- Comments: Additional funding needed in FY26 to proceed with bidding and construction.
- Architect: HKS Architects Inc.
- Contractor: TBD
- Board Approval Date: Anticipated April 2025
- Cost of Construction: TBD
- Total Estimated Cost: \$3.8M

Memorial Manor

Manor FEMA Hardening

- Scope of Work: Exterior hurricane hardening of 1-story nursing home. Work includes reinforcing existing exterior non-reinforced concrete block walls. Reinforcing existing roof trusses, replacing plywood over roof trusses, structural enhancements at gable ends, new metal roof, doors, windows and louvers.
- Status of Project: Bidding
- Schedule Completion: 240 Days
- Comments: Bids Due 2/10/2025
- Architect: Saltz Michelson Architects
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$7.0M



Memorial Manor

Manor Generator/ATS Replacement

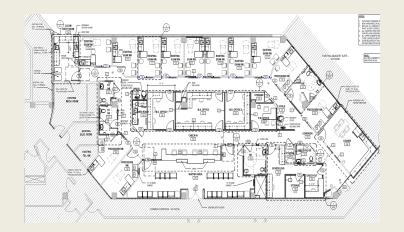
- Scope of Work: Replacement of generator and automatic transfer switch
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Saltz Michelson Architects
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$3.51M



Memorial Physicians Group

MHW 603 Ste 250 Division of Urology

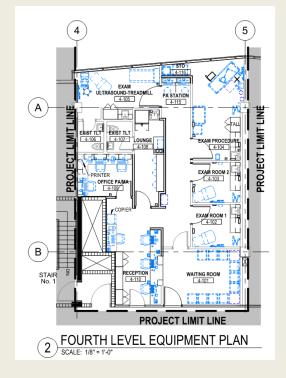
- Scope of Work: Tenant interior buildout to accommodate new medical facilities inclusive of Urology medical practice, (7) exam rooms and (4) procedure rooms.
- Status of Project: Design
- Schedule Completion: April 2025
- Current Status: On Schedule
- Architect: Saltz Michelson Architects
- Contractor: TBD
- Board Approval Date: July,2025
- Cost of Construction: TBD
- Total Estimated Cost: \$1.7M



Memorial Physicians Group

MMOC Suite 465 Vascular Surgery

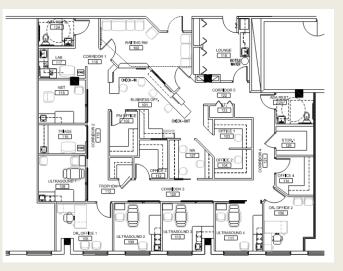
- Scope of Work: Renovation of existing 1,500 SF Suite
- Status of Project: Design
- Schedule Completion: 12/15/2025
- Current Status: On Schedule
- Architect: Gurri Matute
- Contractor: TBD
- Board Approval Date: N/A
- Cost of Construction: TBD
- Total Estimated Cost: \$699,000



Memorial Physicians Group

MHM MOB Suite 309 Maternal Fetal Medicine

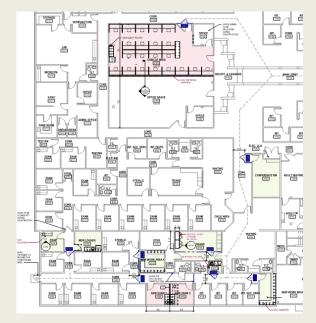
- Scope of Work: Renovation of existing 2,675 SF
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Saltz Michelson Architects
- Contractor: TBD
- Board Approval Date: Anticipated April 2025
- Cost of Construction: TBD
- Total Estimated Cost: \$1.55 M



Memorial Primary Care-Pembroke

Pembroke Rd OBGYN

- Scope of Work: Renovation of approx. 2,060 SF of existing offices and clinics
- Status of Project: Permitting/Construction. Submittals under review
- Schedule Completion: Estimated completion 8/1/25
- Current Status: On Schedule
- Architect: Saltz Michelson Architects
- Contractor: Ellie J Builders
- Board Approval Date: N/A
- Cost of Construction: \$343,647
- Total Estimated Cost: \$598,000



Memorial Primary Care-Regional

Buildout Dania Beach Center

- Scope of Work: Build out of shell space 4680 sf to include: 15 exam rooms; 5 Providers (3 PCP and 2 Specialty); 5 PFSRs (at check in/check out); 6 Mas; 1 Office Practice manager
- Status of Project: Construction MEP Rough/Drywall
- Schedule Completion: July 2025
- Current Status: On Schedule
- Architect: Saltz Michelson Architects
- Contractor: LEE Construction
- Board Approval Date: March 27, 2024
- Cost of Construction: \$1,915,242
- Total Estimated Cost: \$3,12 M





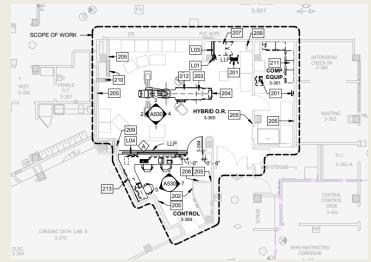
MCI Hallandale Expansion

- Scope of Work: Expand existing MCI Hallandale clinic to add 11 infusion bays, 7 exam rooms and support spaces
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Harvard Jolly Inc.
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$15.249 M



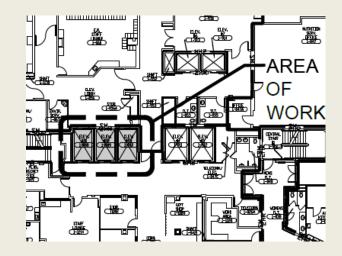
MRH Bi-Plane Upgrade (Neuro CVI)

- Scope of Work: Equipment replacement of Neuro Bi Plane Hybrid OR
- Status of Project: Permitting/Bidding
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Gresham Smith
- Contractor: TBD
- Board Approval Date: February 2025
- Cost of Construction: TBD
- Total Estimated Cost: \$3.502M



MRH Service Elevators 1-2-3

- Scope of Work: Next phase for MRH elevators. Modernization of elevators 1-2-3. Elev 1 is passenger elevator. 2-3 are service elevators. New cab finishes to match new design specifications
- Status of Project: Permitting/Bidding
- Schedule Completion: TBD
- Comments: Bids due 2/19/25
- Architect: Saltz Michelson Architects
- Contractor: TBD
- Board Approval Date: N/A
- Cost of Construction: TBD
- Total Estimated Cost: \$1.8M



Family Birthplace 4th Floor

- Scope of Work: Full renovation of 65,000sf for MRH 4th Floor Family Birthplace (55 mother/baby beds and 18 antepartum/obstetric observation unit)
- Status of Project: Construction
- Schedule Completion: April 2025
- Current Status: January 2025 EARLY COMPLETION
- Architect: HKS Architects Inc.
- Contractor: Turner Construction
- Board Approval Date: October 26, 2022
- Cost of Construction: \$43,85 M
- Total Estimated Cost: \$71.482 M



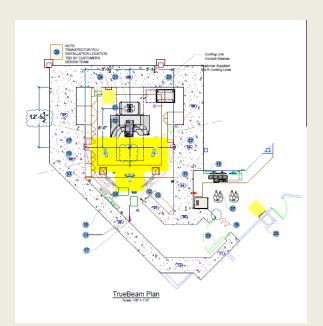






MRH Therapy Room #1 Linac Replacement

- Scope of Work: Replacement of the existing MRH Linear Accelerator equipment in Therapy Room #1, finishes and cabinetry
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Saltz Michelson Architects
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$5.334 M



Memorial Regional Hospital ER Renovation

- Scope of Work: MRH ED Interior Finishes. Full interior finish renovation including flooring, wall covering, doors, ceiling, restrooms with plumbing fixtures, nursing station replacement, casework, etc. (35,049 SF). 1,200 sf of new construction to accommodate decontamination showers and exam room, expanded storage, and improved EMS lounge. Additionally, the project involves 4,500 sf of renovations to improve the layout, efficiency and patient access within the existing 3 trauma bays and resuscitation room. 5700 SF
- Status of Project: Construction
- Schedule Completion: May 2025
- Current Status: On Schedule
- Comments: Phase 1 and 2 of Trauma expansion complete January 2025
- Architect: Harvard Jolly Inc.
- Contractor: Turner Construction
- Board Approval Date: May 25, 2022
- Cost of Construction: \$16.4 M
- Total Estimated Cost: \$25.1 M









MRH Chiller Replacement

- Scope of Work: Chiller replacement planned by MRH including electrical and plumbing upgrades.
- Status of Project: Planning
- Schedule Completion: TBD
- Engineer: Davila Engineering
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$1.6M





Master Plan Surgery and Tower

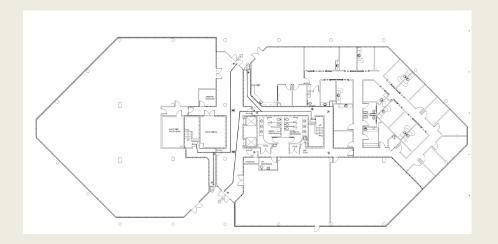
- Scope of Work: Build new 8 story patient and surgical tower with 3 story connector. Scope includes interior renovation of several areas on the 1st and 2nd floors (Main lobby, Registration, Heart Clinic, OR Suite, SPD, Material Management, etc.) Upgrade existing MEP infrastructure to support new spaces
- Status of Project: Permitting/Bidding
- Schedule Completion: TBD
- Comments: Pending Board Approval
- Architect: HKS Architects Inc.
- Contractor: Robins & Morton
- Board Approval Date: Expected April 2025
- Cost of Construction: TBD
- Total Estimated Cost: \$750 M





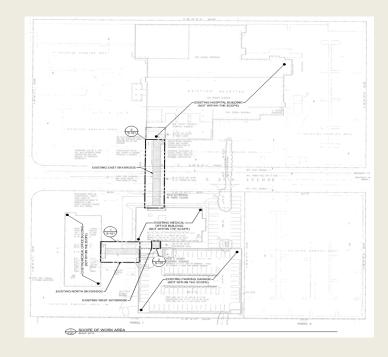
Kidney Transplant

- Scope of Work: 18,800 SF renovation relocating Transplant Services to Venture Corporate Center to improvie patient access
- Status of Project: Permitting/Bidding
- Schedule Completion: TBD
- Comments:
- Architect: Harvard Jolly
- Contractor: Landlord fit-up
- Board Approval Date: January 20, 2025
- Cost of Construction: TBD
- Total Estimated Cost: \$3.487M



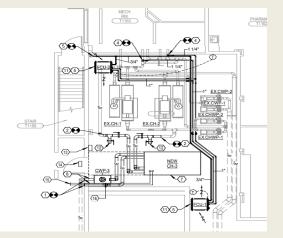
MRHS Pedestrian Bridge Restoration

- Scope of Work: Pedestrian bridge structural restoration.
- Status of Project: Bidding/ Permitting
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Kimley-Horn & Associates
- Contractor: TBD
- Board Approval Date: February 2025
- Cost of Construction: TBD
- Total Estimated Cost: \$1.5M



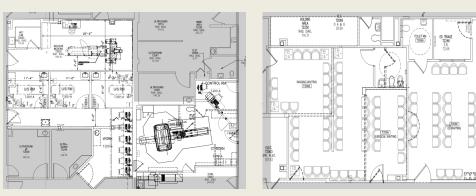
Chiller 3 Replacement

- Scope of Work: Replace Chiller #3 and associated cooling tower with new equipment in the same location
- Status of Project: Construction
- Schedule Completion: June 2025
- Current Status: On Schedule
- Comments: Pending chiller line valve replacement and temp. Chiller tie in.
- Architect: Saltz Michelson Architects
- Contractor: LEE Construction
- Board Approval Date: April 26, 2023
- Cost of Construction: \$1.456 M
- Total Estimated Cost: \$2.603 M



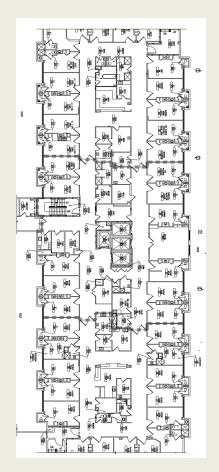
MRHS CT Imaging Suite Addition

- Scope of Work: The project consists of converting existing Ultrasound space for a new CT Scan Room and control room. The scope requires reconfiguration of the existing Nuclear medicine for 3 new Ultrasound rooms. Additionally, merging imaging and surgery waiting area and cosmetic upgrade for ED waiting area.
- Status of Project: Design
- Schedule Completion: May 2025
- Current Status: On Schedule
- Architect: Harvard Jolly Inc.
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$5.5 M



HVAC AHU 3

- Scope of Work: Replacement of AHU-3
- Status of Project: Design
- Schedule Completion: TBD
- Current Status: On Schedule
- Architect: Saltz Michelson Architects
- Contractor: TBD
- Board Approval Date: TBD
- Cost of Construction: Estimated TBD
- Total Estimated Cost: \$2.198 M



MRHS Remediation

- Scope of Work: Remediation of the West tower facade to mitigate moist air entering the building
- Status of Project: Planning
- Schedule Completion: TBD
- Comments: Working with envelope consultant on Design
- Architect: HKS Architects Inc.
- Contractor: Thornton Construction
- Board Approval Date: TBD
- Cost of Construction: TBD
- Total Estimated Cost: \$4.3M



Memorial Regional Hospital South FEMA Wind Retrofit

- Scope of Work: FEMA granted MRHS \$7.1 million to utilize for the hardening of our building. During this project, we will be hardening the East Tower. Additionally, the project includes interior remediation of the east tower extending the original interior to the new exterior façade.
- Status of Project: Construction
- Schedule Completion: March 2025
- Architect: Saltz Michelson Architects
- Contractor: Thornton Construction
- Board Approval Date: June 23, 2021
- Cost of Construction: \$16,521,557
- Total Estimated Cost: \$20,985,000



MHS Property Management

MHM 1971 Dr Davis Blue

Water

- Scope of Work: Interior fit out of 7260 SQ FT. The scope includes new exam rooms, procedure rooms, offices and workstations. New doors, ceiling and flooring.
- Status of Project: Completed
- Schedule Completion: January 20Original scope completed in December 2024. However, there are upcoming scope changes.
- Current Status: On Hold
- Architect: HKS Architects Inc.
- Contractor: Thornton Construction
- Board Approval Date: May 25, 2022
- Cost of Construction: \$2,671,339
- Total Estimated Cost: \$3,846,900 It will change once new scope is defined.

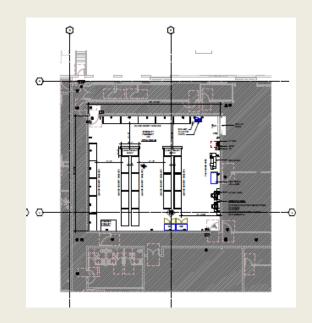




Specialty Pharmacy

Pharmacy Central Distribution

- Scope of Work: Create a central pharmacy distribution center with limited budget approved for FY25. Phase 1 (3,156 SF)
- Status of Project: CD's
- Schedule Completion: Anticipated Aug 2025
- Current Status: On Schedule
- Architect: HKS Architects Inc.
- Contractor: TBD
- Board Approval Date: Anticipated April 2025
- Cost of Construction: TBD
- Total Estimated Cost: \$1.8 M





MEMORIAL REGIONAL HOSPITAL • MEMORIAL REGIONAL HOSPITAL SOUTH • JOE DIMAGGIO OCHILDREN'S HOSPITAL MEMORIAL HOSPITAL WEST • MEMORIAL HOSPITAL MIRAMAR • MEMORIAL HOSPITAL PEMBROKE • MEMORIAL MANOR

TO: Shane Strum, Interim President and Chief Executive Officer

FROM: Mark Greenspan, Vice President Construction and Property Management

SUBJECT: Bid Opening: Multiple Projects

DATE: February 10, 2025

Bids for multiple projects were opened at 4:30 P.M. on February 10, 2025, in the Executive Conference Room. In attendance were Commissioner Brad Friedman, Commissioner Douglas Harrison, Mr. David Smith, Mr. Joseph Kadis, Mr. Joseph Stuczynski, Mr. Aurelio Fernandez, Ms. Meredith Feinberg, Mr. Walter Bussell, Mr. Phil Wright, Ms. Kim Paez, Ms. Carmen Gonzalez, and Mr. Mark Greenspan, along with representatives from Engel Construction, Inc., Lee Construction, Inc., Lego Construction Co., and Thornton Construction Company, Inc.

Bids for the following projects were received:

Memorial Manor FEMA Hardening

| AAAA | Engel Construction, Inc. Lee Construction Group, Inc. Lego Construction Co. Thornton Construction Company, Inc. | \$5,485,196.85 \$4,217,850.00 \$5,526,690.75 \$4,405,676.01 | |
|--|---|---|--|
| Memorial Cancer Institute Infusion Expansion | | | |
| AAAA | Engel Construction, Inc. Lee Construction Group, Inc. Lego Construction Co. Thornton Construction Company, Inc. | \$2,955,291.15 \$2,364,075.00 \$2,832,337.00 \$1,984,552.00 | |
| Memorial Hospital West Garage Restoration | | | |
| AAAA | Engel Construction, Inc. Lee Construction Group, Inc. Lego Construction Co. Thornton Construction Company, Inc. | \$2,098,121.55 \$2,256,450.00 \$2,313,972.15 \$3,866,868.50 | |
| Memorial Regional Hospital Neuro Bi-Plane | | | |
| AAAA | Engel Construction, Inc. Lee Construction Group, Inc. Lego Construction Co. Thornton Construction Company, Inc. | <pre>\$ 826,709.10 \$ 758,625.00 \$1,231,688.50 \$ 902,289.05</pre> | |

Memorial Regional Hospital South Pedestrian Bridge Restoration

| \$2,046,940.35 |
|----------------|
| \$2,190,300.00 |
| \$1,688,315.20 |
| \$1,731,214.00 |
| |

Mr. Greenspan informed the group, as has been the standard practice, that the bids would be reviewed and verified for accuracy.

Recommendations for award will be presented at the next regularly scheduled Board Building Committee Meeting.