### SOUTH BROWARD HOSPITAL DISTRICT

## REGULAR MEETING OF THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT

#### INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF OF EACH OF ITS HOSPITALS

### **December 4, 2024**

A Regular Meeting of the Board of Commissioners of the South Broward Hospital District (S.B.H.D.) was held in person, and by video and telephone conference, on Wednesday, December 4, 2024, at 5:54 p.m., at Joe DiMaggio Children's Hospital, 1005 Joe DiMaggio Drive, Hollywood, Florida, 33021, in Love Lane.

The following members were present:

Ms. Elizabeth Justen	Chairwoman	In person
Mr. Steven Harvey	Vice Chairman	In person
Mr. Douglas Harrison	Secretary Treasurer	In person
Mr. Brad Friedman		In person
Dr. Luis Orta		In person
Ms. Laura Raybin Miller		In person

### 1. CALL TO ORDER / PUBLIC MEETING CERTIFICATION

There being a physical quorum present, Ms. Justen called the meeting to order. She noted that public participation is welcome, and thanked the staff of Joe DiMaggio Children's Hospital for a very nice tour of the facility.

Ms. Linda Epstein, Interim General Counsel, confirmed and provided certification that all public notice and open meeting (Sunshine) legal requirements had been complied with for this meeting.

### 2. PRESENTATIONS

### a. Community Outreach Review; Mr. Tim Curtin, Vice President, Community Services

Mr. Curtin introduced Ms. Nadine McCrea of the Community Enhancement Collaboration, Inc. (CEC) in Hollywood.

Mr. Curtin gave a history of the CEC and the positive impact it has had on the community. He reported on the 13<sup>th</sup> Annual Holiday Drive Thru Thanksgiving Food Distribution on November 23, and the help given by Memorial's employees after the area had been impacted by hurricanes.

Ms. McCrea thanked Memorial's employees, who had donated 729 bags of food for Thanksgiving and the Holidays, and 13,900 gift cards, noting that the Clinical Engineering Department alone donated 86 bags.

## b. <u>Joe DiMaggio Children's Hospital; Ms. Caitlin Stella, Chief Executive Officer, Joe DiMaggio Children's Hospital</u>

Ms. Stella began by introducing her administrative team.

Ms. Stella gave a presentation on Joe DiMaggio Children's Hospital, which included details of the hospital's impact in the South Florida community. She spoke of the Healing Power of Play, where many staff use Lotsy Dotsy's methods of Power of Play, if she cannot be there herself for the children.

Ms. Stella gave details of the community support for the hospital, including local businesses and organizations, and the annual holiday toy drive.

Ronald Ford, M.D., Chief Medical Officer of Joe DiMaggio Children's Hospital, gave details of patient safety and quality. He reported that the hospital is one of nine children's hospitals in Florida to join the Children's Hospitals' Solutions for Patient Safety, where best practices are shared with others as part of the collaborative process.

Ms. Jineal Shinn, Chief Nursing Officer of Joe DiMaggio Children's Hospital, reported that the hospital has won the Press Ganey Human Experience Award – Pinnacle of Excellence for Patient Experience for the third time.

Ms. Stella ended the presentation by thanking the Board members for their support.

Ms. Justen thanked Ms. Stella for a great presentation.

### 3. APPROVAL OF MINUTES

## a. Request Board Approval of the Minutes of the Regular Board Meeting Held on October 24, 2024

A copy of the Minutes is on file in the Executive Office.

Mr. Harvey *moved, seconded* by Dr. Orta, that:

## THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE REGULAR BOARD MEETING HELD ON OCTOBER 24, 2024

The Motion *carried* unanimously.

### 4. **BOARD REGULAR BUSINESS**

# a. <u>Financial Report; Mr. David Smith, Executive Vice President and Chief</u> Financial Officer

### 1) Request Board Approval of the Financial Report for the Month of October 2024

Mr. Smith presented the financial report for the month of October 2024, and took questions.

Dr. Orta *moved, seconded* by Mr. Harvey, that:

## THE BOARD OF COMMISSIONERS APPROVES THE FINANCIAL REPORT FOR THE MONTH OF OCTOBER 2024

The Motion *carried* unanimously.

## b. Legal Report; Ms. Linda Epstein, Interim General Counsel

1) Request Board Ratification of the Approval by the President / Chief Executive Officer / Administrator of the November Medical Staff Executive Committee Report for Each of the Hospitals that are Owned and / or Operated by the South Broward Hospital District, as Set Forth in Board Resolution No. 509, Delegating Such Authority Until Further Meeting of the Board of Commissioners

Ms. Linda Epstein presented Resolution No. 509 to the Board.

Mr. Harvey *moved*, *seconded* by Dr. Orta, that:

THE BOARD OF COMMISSIONERS RATIFIES THE APPROVAL BY THE PRESIDENT / CHIEF EXECUTIVE OFFICER / ADMINISTRATOR OF THE NOVEMBER MEDICAL STAFF EXECUTIVE COMMITTEE REPORT FOR EACH OF THE HOSPITALS THAT ARE OWNED AND / OR OPERATED BY THE SOUTH BROWARD HOSPITAL DISTRICT, AS SET FORTH IN BOARD RESOLUTION NO. 509, DELEGATING SUCH AUTHORITY UNTIL FURTHER MEETING OF THE BOARD OF COMMISSIONERS

The motion *carried* unanimously.

## 5. <u>REPORTS TO THE BOARD; REPORTS FROM BOARD OFFICERS AND STANDING COMMITTEES</u>

a. <u>Finance Committee Meeting Held on November 18, 2024; Ms. Elizabeth Justen, Chairwoman</u>

Ms. Justen presented the Minutes of the Finance Committee Meeting held on November 18, 2024, a copy of which is on file in the Executive Office. Mr. Veda Rampat, Vice President and Treasurer, gave details of the items discussed at the meeting.

1) Request Board Acceptance of the Quarterly Performance Reports – Executive Summary for the Quarter Ending September 30, 2024, for the Operating Funds, Retirement Plan and Defined Contribution Plans

Mr. Harvey *moved*, *seconded* by Ms. Miller, that:

THE BOARD OF COMMISSIONERS ACCEPTS THE QUARTERLY PERFORMANCE REPORTS – EXECUTIVE SUMMARY FOR THE QUARTER ENDING SEPTEMBER 30, 2024, FOR THE OPERATING FUNDS, RETIREMENT PLAN AND DEFINED CONTRIBUTION PLANS

The Motion *carried* unanimously.

2) Request Board Approval of the Proposed Investment Change for the Operating Funds, to Switch from the Current Vanguard Global Minimum Volatility Equity Fund (10% Allocation) to the State Street MSCI ACWI Index Fund, While Maintaining the Same 10% Allocation

Mr. Rampat asked if the item could be deferred to the following month's meeting. This was agreed by the Board.

3) Request Board Approval of the Issuance of an Independent Registered Municipal Advisor Disclosure Certificate (IRMA Letter), with an Expiration Date of December 31, 2025

Mr. Harvey *moved, seconded* by Ms. Miller, that:

THE BOARD OF COMMISSIONERS APPROVES THE ISSUANCE OF AN INDEPENDENT REGISTERED MUNICIPAL ADVISOR DISCLOSURE CERTIFICATE (IRMA LETTER), WITH AN EXPIRATION DATE OF DECEMBER 31, 2025

Dr. Orta requested that a closer look be given to Kaufman Hall's consulting processes and spending. Mr. Strum confirmed he will address this and come back with a report.

The Motion *carried*, with Dr. Orta voting nay.

4) Request Board Approval of the Minutes of the Finance Committee Meeting Held on November 18, 2024

Mr. Harrison reminded everyone that agenda item 5.a(2) was deferred to the next meeting.

Mr. Harrison *moved, seconded* by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE FINANCE COMMITTEE MEETING HELD ON NOVEMBER 18, 2024

The Motion *carried* unanimously.

b. <u>Contracts Committee Meeting Held on November 18, 2024; Mr. Steven Harvey,</u> Chairman

Mr. Harvey presented the Minutes of the Contracts Committee Meeting held on November 18, 2024, a copy of which is on file in the Executive Office. Mr. Vedner Guerrier, Executive Vice President and Chief Transformation Officer, then gave details of the individual contracts, and the changes that have been made to the physician employment agreements.

1) Request Board Approval of the New Physician Employment Agreement between Benjamin A. Greenberger, M.D., for Radiation Oncology, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE NEW PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN BENJAMIN A. GREENBERGER, M.D., FOR RADIATION ONCOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

2) Request Board Approval of the Renewal Physician Employment Agreement between Seyed Ghasemian, M.D., for Chief, Abdominal Transplant Surgery, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN SEYED GHASEMIAN, M.D., FOR CHIEF, ABDOMINAL TRANSPLANT SURGERY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

3) Request Board Approval of the Renewal Physician Employment Agreement between Mark Block, M.D., for Chief, Thoracic Surgery, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN MARK BLOCK, M.D., FOR CHIEF, THORACIC SURGERY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

4) Request Board Approval of the Renewal Physician Employment Agreement between Jorge Sotelo, M.D., for Chief, Inpatient Psychiatry, and Associate Program Director, Psychiatry Residency Program, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN JORGE SOTELO, M.D., FOR CHIEF, INPATIENT PSYCHIATRY, AND ASSOCIATE PROGRAM DIRECTOR, PSYCHIATRY RESIDENCY PROGRAM, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

5) Request Board Approval of the Renewal Physician Employment Agreement between Galia Napchan Pomerantz, M.D., for Associate Medical Director, Pediatric Pulmonology, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN GALIA NAPCHAN POMERANTZ, M.D., FOR ASSOCIATE MEDICAL DIRECTOR, PEDIATRIC PULMONOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

6) Request Board Approval of the Renewal Physician Employment Agreement between Thomas Forbes, M.D., for Chief, Pediatric Cardiology, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN THOMAS FORBES, M.D., FOR CHIEF, PEDIATRIC CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

7) Request Board Approval of the Renewal Physician Employment Agreement between Juan Plate, M.D., for Chief, Cardiothoracic Surgery, and South Broward Hospital District

Dr. Orta moved, seconded by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN JUAN PLATE, M.D., FOR CHIEF, CARDIOTHORACIC SURGERY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

8) Request Board Approval of the Renewal Physician Employment Agreement between Ralph Levy, M.D., for Chief, Adult Cardiology, and South Broward Hospital District

Dr. Orta *moved*, *seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN RALPH LEVY, M.D., FOR CHIEF, ADULT CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

9) Request Board Approval of the Renewal Physician Employment Agreement between Juan Pastor Cervantes, M.D., for Chief, Interventional Cardiology, and South Broward Hospital District

Dr. Orta moved, seconded by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN JUAN PASTOR CERVANTES, M.D., FOR CHIEF, INTERVENTIONAL CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

10) Request Board Approval of the Renewal Physician Employment Agreement between Bassell Ibrahim, M.D., for Medical Director, Cardiology – Interventional, and South Broward Hospital District

Dr. Orta *moved*, *seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN BASSELL IBRAHIM, M.D., FOR MEDICAL DIRECTOR, CARDIOLOGY – INTERVENTIONAL, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

11) Request Board Approval of the Renewal Physician Employment Agreement between Kashmira Bhadha, M.D., for Medical Director, Adult Cardiology, and South Broward Hospital District

Dr. Orta *moved*, *seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN KASHMIRA BHADHA, M.D., FOR MEDICAL DIRECTOR, ADULT CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

12) Request Board Approval of the Renewal Physician Employment Agreement between Walif Aji, M.D., for Adult Cardiology, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN WALIF AJI, M.D., FOR ADULT CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

13) Request Board Approval of the Renewal Physician Employment Agreement between Michael Entenberg, M.D., for Adult Cardiology, and South Broward Hospital District

Dr. Orta moved, seconded by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN MICHAEL ENTENBERG, M.D., FOR ADULT CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

14) Request Board Approval of the Renewal Physician Employment Agreement between Wayne Pollak, M.D., for Adult Cardiology, and South Broward Hospital District

Dr. Orta moved, seconded by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN WAYNE POLLAK, M.D., FOR ADULT CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

15) Request Board Approval of the Renewal Physician Employment Agreement between Eugenio Bricio, M.D., for Adult Cardiology, and South Broward Hospital District

Dr. Orta moved, seconded by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN EUGENIO BRICIO, M.D., FOR ADULT CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

16) Request Board Approval of the Renewal Physician Employment Agreement between Lawrence Reiss, M.D., for Adult Cardiology, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN LAWRENCE REISS, M.D., FOR ADULT CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

17) Request Board Approval of the Renewal Physician Employment Agreement between Howard Berlin, M.D., for Adult Cardiology, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN HOWARD BERLIN, M.D., FOR ADULT CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

18) Request Board Approval of the Renewal Physician Employment Agreement between Jose Guzman, M.D., for Adult Cardiology, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN JOSE GUZMAN, M.D., FOR ADULT CARDIOLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

19) Request Board Approval of the Renewal Physician Employment Agreement between Julie Kang, D.O., for Medical Director of the High-Risk OB Surgery, and Program Director, OB/GYN Fellowship Program, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN JULIE KANG, D.O., FOR MEDICAL DIRECTOR OF THE HIGH-RISK OB SURGERY, AND PROGRAM DIRECTOR, OB/GYN FELLOWSHIP PROGRAM, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

20) Request Board Approval of the Renewal Physician Employment Agreement between Jose Garcia, M.D., for Chief, Adult Cardiac Transplant, and South Broward Hospital District

Dr. Orta *moved, seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN JOSE GARCIA, M.D., FOR CHIEF, ADULT CARDIAC TRANSPLANT, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

21) Request Board Approval of the Amendment Physician Employment Agreement between Eric Pachter, M.D., for Urology, and South Broward Hospital District

Dr. Orta *moved*, *seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE AMENDMENT PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN ERIC PACHTER, M.D., FOR UROLOGY, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

22) Request Board Approval of the Renewal Physician Employment Agreement between Michael Cortelli, M.D., for Chief, Memorial Adult Cardiac and Vascular Institute, and South Broward Hospital District

Dr. Orta *moved*, *seconded* by Mr. Harrrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE RENEWAL PHYSICIAN EMPLOYMENT AGREEMENT BETWEEN MICHAEL CORTELLI, M.D., FOR CHIEF, MEMORIAL ADULT CARDIAC AND VASCULAR INSTITUTE, AND SOUTH BROWARD HOSPITAL DISTRICT

The Motion *carried* unanimously.

Additional contracts were also presented for information only.

23) Request Board Approval of the Minutes of the Contracts Committee Meeting Held on November 18, 2024

Mr. Harrison *moved*, *seconded* by Ms. Justen, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE CONTRACTS COMMITTEE MEETING HELD ON NOVEMBER 18, 2024

The Motion *carried* unanimously.

## c. <u>Building Committee Meeting Held on November 19, 2024; Mr. Brad Friedman, Chairman</u>

Mr. Friedman presented the Minutes of the Building Committee meeting held on November 19, 2024, a copy of which is on file in the Executive Office. Mr. Mark Greenspan, Vice President, Construction and Property Management, gave details of the items discussed at the meeting.

1) Request Board Acceptance of the Lowest Responsive and Responsible Bidder, Lee Construction Group, Inc., in the Amount of \$5,699,505.00, for the MCI Conversion to MCVI at Memorial Hospital West, and Allocate a \$854,925 Contingency, to be Controlled by Memorial Healthcare System

Mr. Harvey *moved, seconded* by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS ACCEPTS THE LOWEST RESPONSIVE AND RESPONSIBLE BIDDER, LEE CONSTRUCTION GROUP, INC., IN THE AMOUNT OF \$5,699,505.00, FOR THE MCI CONVERSION TO MCVI AT MEMORIAL HOSPITAL WEST, AND ALLOCATE A \$854,925 CONTINGENCY, TO BE CONTROLLED BY MEMORIAL HEALTHCARE SYSTEM

The Motion *carried* unanimously.

2) Request Board Approval of the Minutes of the Building Committee Meeting Held on November 19, 2024

Mr. Harrison *moved*, *seconded* by Mr. Harvey, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE BUILDING COMMITTEE MEETING HELD ON NOVEMBER 19, 2024

The Motion *carried* unanimously.

A conversation took place on Memorial's freestanding Emergency Departments and how they are licensed. Mr. Harrison asked Mr. Greenspan to think ahead to where Memorial's next freestanding Emergency Departments will be located. Mr. Greenspan replied that he will work with Mr. Robert Alonso, Vice President, Strategic Planning, on this.

## d. <u>Community Relations Committee Meeting Held on November 19, 2024; Mr. Brad Friedman, Chairman</u>

Mr. Friedman presented the Minutes of the Community Relations Committee meeting held on November 19, 2024, a copy of which is on file in the Executive Office.

Mr. Tim Curtin, Vice President, Community Services, and Ms. Dionne Blackwood, Vice President, Memorial Primary Care and Ambulatory Services, gave a presentation to the Board.

Ms. Blackwood began by giving details of the quality measures for the year to date, then updated the Board on the Severe Maternal Mortality Telehealth and Sickle Cell Programs. Mr. Curtin continued with details of the HITS Program and the Memorial Community HUB.

Mr. Friedman thanked both Ms. Blackwood and Mr. Curtin and their teams for working with the community, and stated that the Board was ready to help if assistance was required.

## 1) Request Board Approval of the Minutes of the Community Relations Committee Meeting Held on November 19, 2024

Mr. Harvey *moved*, *seconded* by Mr. Harrison, that:

THE BOARD OF COMMISSIONERS APPROVES THE MINUTES OF THE COMMUNITY RELATIONS COMMITTEE MEETING HELD ON NOVEMBER 19. 2024

The Motion *carried* unanimously.

Mr. Strum thanked Mr. Curtin and his team, and remarked that Mr. Curtin had started most of the community programs operating in the area.

### 6. REPORT OF SPECIAL COMMITTEES

None.

### 7. ANNOUNCEMENTS

None.

## 8. UNFINISHED BUSINESS

None.

#### 9. NEW BUSINESS

None.

## 10. PRESIDENT'S COMMENTS

Mr. Strum introduced Ms. Linda Epstein, General Counsel at Broward Health, who has stepped in as Interim General Counsel at Memorial Healthcare System.

He thanked Ms. Stella and her team for hosting the meeting. He also thanked Holly Neville, M.D., Chief Physician and Associate Chief Medical Officer of Memorial Healthcare System, for introducing him to the physicians. He wished Dr. Orta a Happy Birthday.

Mr. Strum gave a presentation to the Board, detailing the various awards Memorial has won, renderings of the two new freestanding Emergency Departments, financial updates, a video of an innovative vehicle with the latest technology, for detecting and treating lung cancer, which Memorial has purchased, achievements of various staff members, Memorial's purchase of Memorial Hospital Pembroke, after having leased it for over 25 years, and various staff and community events.

Mr. Strum thanked Ms. Leah Carpenter, Executive Vice President and Chief Operating Officer, who was retiring after over 20 years at Memorial, for her commitment to the System and her friendship.

He thanked the Board again for voting for the two freestanding Emergency Departments and confirmed that he will report back with metrics and other requested information.

Finally, Mr. Strum wished everyone Happy Holidays.

## 11. CHAIRWOMAN'S COMMENTS

Ms. Justen allowed the other Board members to give their comments first.

Ms. Justen thanked the staff of Joe DiMaggio Children's Hospital for hosting the meeting, and was proud of the work they do every day. She confirmed that the January meeting will be held at the Corporate Building at 3111 Stirling Road.

She thanked Ms. Carpenter, and acknowledged that she was a powerhouse in the industry. She stated she will be missed, and wished her an enjoyable retirement.

She reported that Memorial has undergone significant changes under Mr. Strum. She stated that the Board trusts Mr. Strum to help Memorial achieve its strategic goals and maintain the System's stability. She thanked the Board members for their contributions and opinions. She encouraged everyone to work together and confirmed the Board is here to support the staff. She asked that staff let the Board know of any ideas which will help build a stronger organization.

She gave her warmest wishes to all staff and their families over the Holiday period.

## 12. COMMISSIONERS' COMMENTS

Dr. Orta wished everyone Happy Holidays, Happy New Year, and peace and harmony.

Mr. Friedman wished everyone Happy Holidays. He thanked Ms. Stella for the tour of Joe DiMaggio Children's Hospital, where they handed out toy bears to the children, and for everything the hospital does for its patients and families. He congratulated Ms. Carpenter on her retirement.

Ms. Miller thanked everyone for their hard work and dedication. She thanked the Board members for making the course correction and forging the relationship with Mr. Strum and the North Broward Hospital District. She asked everyone to reflect on where we have been, and was excited for what the future holds. She welcomed Ms. Epstein to Memorial as its Interim General Counsel.

Mr. Harrison thanked the staff of Joe DiMaggio Children's Hospital for what they do for the children and the community. He thanked Mr. Strum for being here and confirmed that the Board fully supported him.

Mr. Harvey spoke of a colleague of his, whose father had cancer surgery with a competitor, and has since come to Memorial to continue his care. He thanked Ms. Stella for the wonderful tour of the hospital, and saw for himself the benefits of the work the hospital carries out with its patients. He thanked all the staff who work with both adults and children. He thanked Mr. Strum, Ms. Carpenter and the Memorial leaders. He encouraged everyone to rest over the holidays and thanked everyone for what they do.

## 13. ADJOURNMENT

There being no further business to come before the Board, Ms. Justen declared the meeting adjourned at 7:54 p.m.

THE BOARD OF COMMISSIONERS OF THE SOUTH BROWARD HOSPITAL DISTRICT

E	Elizabeth Justen,	izabeth Justen, Chairwoman		Douglas Harrison, Secretary Treasurer		
BY:	llizabeth	Justen	ATTEST:	Dongas	Α.	Harriso